SPECIAL BOARD MEETING Budget

November 27, 2018





Due to recent budget cuts, the light at the end of the tunnel has been _turned off._

It costs **\$0.00** to be grateful for what you already have. Budget is the articulation of your moral purpose towards organizational achievement.

Budget is the implementation of your strategic vision and goals for student success.



The <u>mission</u> of the Burlington School District is to graduate students who:

- Value different cultures
- Engage with the community
- Communicate effectively
- Think creatively
- Skillfully solve problems
- Achieve at their highest academic, intellectual and personal potential

Cultivating caring, creative, and courageous people. Join the journey!

FY18 Surplus - Options for Expenditure

State law requires surplus funds to carried into the next budget

Option 1 - Use surplus to support the general operations of the school district Advantage: lower tax rate in FY20 due to application of surplus funds Disadvantage: structural gap between revenue and expenditures will persist

Option 2 - Budget surplus for one time expenditures, such as capital investments Advantage: reduces borrowing cost, resulting in lower budgets year after year Disadvantage: higher tax rate in FY20 than if surplus was used as operating revenue

Option 3 - A combination of options 1&2

Collective Bargaining Budget

Board needs to decide how to incorporate settlement budget

Option 1:

Budget a lump sum amount and make this figure public.

Example outcome:

"\$1 million budgeted to settle all contracts."

Option 2:

Incorporate Board's direction into line items throughout budget.

Example outcome:

"Funds to settle the contract are incorporated throughout the budget."

Budget Development Criteria

Examples from BSD System Leaders

- Focuses on early learning and interventions
- Supports current strategies to reduce the achievement gap
- Supports social and emotional well-being
- Supports current Restorative Practices strategies
- Necessary to comply with federal or state mandates
- Solves a problem that has been ongoing and not addressed
- Achieves a high return on our investment
- Aligns with strategic goals

Community Consultation Themes

New Investment Ideas

Classroom teachers Special education teachers FI teachers Special education paras Kindergarten paras Multilingual liaisons Community partnerships **Professional development** Programs for high academic achievers **Capital improvements** Inclusion initiatives

Reduction Ideas

Teachers Coaches Administration Consultants Sports Preschool Programs for high academic achievers School consolidation Supplies & materials

Preliminary draft of Inclusive Teaching and Learning budgetary ideas

- Elementary EL staffing
- K-12 EL Multilingual Liaison
- EL coach
- General paraeducators in all kindergarten classrooms
- 6-12 Flexible Pathways staffing
- High school math & literacy teachers
- English and History staff at Horizons
- Maintain two preschool classrooms

Preliminary draft of Equitable Culture and Climate budget ideas

- Compensation study
- K-5 social workers in each School (District employees)
- Behavior Interventionists in All K-8 Schools in addition to current model)
- Middle school Special Education teachers
- K-5 Special Educators with Background in Behavior/Trauma
- Restorative Practices (staff, consultants, PD)

Preliminary draft of Equitable Culture and Climate budget ideas

- Middle school guidance counselors
- High school special educator (career readiness)
- Expand current bus access for K-5. Currently a bus goes south to north
- Parent University funding increase
- Tooth tutor funding (to replace grant ending in FY19)

Preliminary draft of Sustainable Finance & Facilities budgetary ideas

- Debt service (for Capital Plan and BHS ReEnvisioning)
- Plow truck replacement
- Security system design (prerequisite for installation of security system)

Budget Guidance

What guidance should we use to narrow the list of proposals?

Benchmark Amounts

1% of total budget = \$850,000

1% of Ed. Spending = \$620,000

FY19 Ed. Spending Increase = \$470,000

<u>Total budget</u>

FY18: 2.3% FY19: -0.6%

<u>Ed. Spending per Equalized Pupil</u> FY18: 6.1% FY19: 0.8%