Budget Development Update

November 19, 2019





The <u>mission</u> of the Burlington School District is to graduate students who:

- Value different cultures
- Engage with the community
- Communicate effectively
- Think creatively
- Skillfully solve problems
- Achieve at their highest academic, intellectual and personal potential

The Budget Process

- Public and staff input
- Analysis and prioritization
- Project revenues and expenditures
- Board review and feedback
- Tax impact analysis
- Board decisions
- Community education
- Town Meeting Day vote



Consultation Phase

- Community forums were held
- Online input tool is available
- Principals met with staff to discuss ideas and needs
- Principals and department leaders reviewed and prioritized ideas



Collective budgeting process

Goal: develop prioritized budget recommendations

- 1. Principals engaged building staff to provide input
- 2. Principals met as a unit to develop group recommendations
- 3. Principals and directors shared their respective recommendations to identify commonality, refine ideas, inform prioritization
- 4. Principals and directors prioritized their recommendations

Items on the following slides are in the order that they were prioritized by group, not by individuals.

Preschool budget ideas

- 1.0 FTE parent liaison for home visits and parent coaching
- 1.0 FTE Board Certified Behavior Analysts

Elementary School budget ideas

- 2.0 FTE Early Childhood Special Educators for Early Kindergarten Initiative
- 1.0 FTE SLP for Early Kindergarten Initiative
- 3.0 FTE Board Certified Behavior Analysts
- 7.0 FTE Kindergarten paraprofessionals (one per K classroom)
- 2.0 FTE classroom teachers at SA to end mixed grades
- \$100,000 to increase para work days to allow for more PD
- 1.9 FTE for full time UA teachers at Flynn, SA, Smith, Champlain

Middle School budget ideas

- 2.0 FTE teachers for behavior programs (one at each school)
- 2.0 FTE RP coordinator (one at each school)
- 0.5 FTE math interventionist for EMS focused on EL community
- \$35,000 academic summer school for middle school
- 2.0 FTE social workers (one at each school)
- \$5,000 for HMS field trips due to distance from city destinations

High School budget ideas

- 1.0 FTE Computer science teacher
- 1.0 FTE social worker (offset by eliminating Howard Center staff)
- 0.2 FTE to make EL guidance counselor position full time
- 0.5 FTE to make guidance administrative assistant position full time
- 0.2 FTE to make social studies teacher position full time
- \$10,000 for emerging sports / adjustments to coaching staff
- 0.5 FTE athletic assistant (make position full time)
- \$10,000 for athletics trainer services

Student Support Services budgetary ideas

- 0.5 FTE administrator for Horizons
- 1.0 FTE mental health specialist for OnTop
- 2.0 FTE Behavior Specialist (one per middle school)
- \$20,000 PD funds for trauma training

English Learner Services budgetary ideas

- 1.0 FTE BHS math teacher to support co-teaching
- 1.0 FTE academic language coach
- 0.5 FTE Parent University program assistant
- 3.0 FTE home language paraprofessionals
- \$10,000 co-teaching cohort stipends

Curriculum Department budgetary ideas

- 1.0 FTE instructional coach (retain new FY20 addition)
- \$25,000 Substance Abuse Prevention staff funding to retain services in light of expiring grant funds
- \$25,000 PD funds for early literacy

Data Team budgetary ideas

- 1.0 FTE database reporting specialist
- \$25,000 data entry support
- \$15,000 project support (consultants, stipends, etc.)
- \$15,000 software tools

Safe & Inclusive Schools budgetary ideas

- \$40,000 for staff development and safety investments
- 2.5 FTE alternatives to suspension program staff

Information Technology budgetary ideas

- \$35,000 VOIP phone battery backup during emergencies
- \$100,000 to maintain current device ratios (currently supported by expiring grant funds)
- \$6,000 digital safety software for middle school devices (currently supported by expiring grant funds)
- \$6,000 digital safety software for high school devices (not currently in use)

Property Services budgetary ideas

- 2.0 FTE bus drivers
- \$90,000 bus (or two vans) purchase
- \$350,000 security system investment (not full system)

Climate & Culture budgetary ideas

• \$45,000 for employee relationship- and morale-building activities.

Human Resources budgetary ideas

- \$10,000 SafeSchools staff training tool
- \$20,000 performance appraisal software
- \$14,000 absence management software
- \$10,000 professional learning and development software

FY19 Fund Balance - Options for Expenditure

FY19 audit is expected to show about \$1.48 million fund balance

Option 1 - Use fund balance to support the general operations of the school district

Advantage: lower tax rate in FY21 due to application of surplus funds

Disadvantage: perpetuates structural gap unless used for one-time costs

Option 2 - Create a reserve fund, such as a capital reserve

Advantage: reduces borrowing cost, resulting in lower budgets year after year

Disadvantage: higher tax rate in FY21 than if surplus was used as operating revenue

Board Guidance Needed



- School Board funding
- Use of fund balance surplus
- Allocation for contract settlements
- Feedback on new investment ideas
- General budget growth guidance

Budget Development Timeline

11/12 School Board Meeting

11/14 Community budget forum

11/19 School Board meeting

12/10 School Board meeting

12/17 School Board meeting

1/6 City Council budget update

1/14 School Board meeting

1/21 Possible School Board meeting

3/5 Town Meeting Day budget vote



Full budget timeline available at: http://www.bsdvt.org/district/budget/

Cultivating caring, creative, and courageous people. Join the journey!